



ACO Name and Location:

First Coast Health Alliance, LLC
400 Health Park Blvd.
St. Augustine, FL 32086

ACO Primary Contact:

John Franks, Executive Director
John.Franks@FlaglerHospital.org
904.819.4065

Organizational Information:

ACO Participants:

A. Girouard LLC
Amir A. Malik, M.D., P.A.
Anastasia Medical Group LLC
Ancient City Pediatrics, LLC
Ashfaq Kudia, M.D., P.A.
Associates in Internal Medicine, P.A.
Barros Family Health Care, P.A.
Barry F. Dobies, M.D., P.A.
Coastal Anesthesiology Consultants, P.L.
David L Greenwald Pa
Douglas K. Dew, M.D., P.A.
Family Medical Care of St. Augustine, P.A.
First City Hospitalists Group, PLLC
Flagler Family Medicine, P.A.
Flagler Health Services, Inc.
Flagler Hospital, Inc.
Florida Heart & Vascular Care, PLLC
Gregory A Gibson M D P A
Institute of Internal Medicine, P.A.
J Greg Dent M D & Associates P L
Jack M. Matheny II MD
James A. Joyner, III, M.D., P.A.
Manoj Prakash, MD., P.A.
Mason H. Long, M.D., P.A.
Medical Professionals Of North Florida
Michael P. Tessler, MD

Neurology Care, Inc.
Neurosurgical Associates of St. Augustine, LLC
North Florida Specialists In Lung Diseases Internal Medicine
Pain Management Specialists of North Florida, P.A.
Pantaleon Pathology Associates Pa
Paul D. Jayachandra, M.D., P.A.
Pulmonary Associates Of St
Qixia Huang, M.D., P.A.
Radhika Prakash
Scott D. McDowall, PLLC
Shakira Husain, M.D., P.A.
St Augustine Primary Care P L
St Johns Cadiovascular Pa
St. Augustine Cardiology Associates, P.A.
St. Augustine Foot & Ankle Inc.
St. Johns Radiology Associates, P.A.
Vassallo Eye Institute
Warren S. Kluger, M.D., P.A.
William J Oktavec Pa

Note: All ACO Participants are included in a Partnership or joint venture arrangement between Flagler Hospital and ACO Professionals

ACO Governing Body:

Dr. Todd Batenhorst, Voting Member and President, Flagler Family Medicine, P.A.
Dr. Miguel A. Machado, Voting Member and Chief Medical Officer, Neurosurgical Associates of St. Augustine, LLC
Jason Barrett, Voting Member and Vice President, Flagler Hospital, Inc.
Dr. Ferris E. George, Voting Member and Secretary, St. Augustine Cardiology Associates, P.A.
Roger Carter, Voting Member and Treasurer, Flagler Hospital, Inc.
Joseph Gordy, Voting Member, Flagler Hospital, Inc.
Dr. Michael Sanders, Voting Member, Flagler Hospital, Inc.
Dr. Michael DiBella, Voting Member, Flagler Hospital, Inc.
Joseph Wilson, Voting Member, Medicare Beneficiary Representative
Dr. Rafael Aponte-Lopez, Voting Member, St. Johns Radiology Associates, P.A.
Dr. Ashfaq L. Kudia, Voting Member, Ashfaq Kudia, M.D., P.A.
Dr. Miguel A. Mas, Voting Member, Ancient City Pediatrics, LLC
Dr. Suhas Neerukonda, Voting Member, Anastasia Medical Group, LLC

Key ACO Clinical and Administrative Leadership:

President: Dr. Todd Batenhorst

ACO Executive and Chief Medical Officer: Dr. Miguel A. Machado

Director of Quality Assurance and Quality Improvement: Dr. Frederick C. Dolgin

Compliance Officer: Dr. Michael DiBella

Vice President: Jason Barrett

Treasurer: Roger Carter

Secretary: Dr. Ferris E. George

Associated Committees and Committee Leadership:

Executive Committee, Dr. Todd Batenhorst, Chair

Quality Improvement and Quality Assurance Committee: Dr. Miguel A. Mas Jr., Chair

Compliance and Governance Committee: Dr. Todd Batenhorst, Chair

Audit, Finance, & Network Contracts Committee: Roger Carter, Chair

Medical Informatics and Technology Committee: Dr. Suhas Neerukonda, Chair

Marketing and Education Committee: Jason Barrett, Chair

Executive Committee

Chair Dr. Todd Batenhorst, Chair
Jason Barrett, Vice President
Roger Carter, Treasurer
Dr. Ferris E. George, Secretary
Medical Director, Dr. Miguel Machado (no vote)
Executive Director, John Franks (no vote)

Audit, Finance, & Network Contracts Committee

Chair Roger Carter, Treasurer
Aponte-Lopez, Rafael, MD
Farhat, Jawad S., MD
George, Ferris E., MD
Grimes, James M., MD
Long, Mason H., MD
Whitlock, Warren O., MD
Muehrcke, Derek D., MD
Pantaleon, Yanet, MD
Malik, Amir, MD

Compliance and Governance Committee

Chair Batenhorst, Todd, MD President
 Miguel Machado, MD, CMO
 Michael DiBella, MD, Compliance Officer
 Baker, III, Howard A., MD
 Turnage, William S., MD
 DeLamerens, Goar, MD
 Perumal, Amudha M., MD
 Searle, Thomas A., MD
 Soroka, Stuart A., MD

Medical Informatics and Technology Committee

Chair Neerukonda, Suhas, MD
 Dew Douglas K., MD, MBA
 Michael Sanders, MD
 Bill Rieger, Flagler Hospital CIO
 Kidwai, Arif S., MD

Marketing and Education Committee

Chair Jason Barrett, Vice President
 Kudia, Ashfaq L., MD
 Pineau, Benoit C., MD
 Dobies, Barry F., MD
 Justice, Keith M., MD
 Kidwai, Arif S., MD

Quality Improvement and Quality Assurance Committee

Chair Mas, Jr, Miguel A., MD
 Michael DiBella, MD
 Dolgin, Frederick C., MD
 Koppman, John S., MD
 Bulteman, James L., MD
 Rill, Matthew C., MD
 Epstein, Howard B., MD
 Manikal, Vivek M., MD
 Prioleau, John, MD
 De Paiva, Helder, MD
 Kiekoover, Brian D., MD
 Jago, Kelly K., MD
 Caracciolo, Vincent J., MD
 Marema, Robert T., MD
 Raymaker, Brian, MD

Types of ACO Participants, or combinations of participants, that formed the ACO:

ACO professionals in a group practice arrangement, Networks of individual practices of ACO professionals, Partnerships or joint venture arrangements between hospitals and ACO professionals, Hospital employing ACO professionals

Shared Savings and Losses:

Amount of Shared Savings/Losses

Performance Year 1: not in operations
Performance Year 2014: \$0

How Shared Savings Are Distributed

Portion invested in infrastructure: 20%
Portion of distribution to ACO participants
 Distribution to all CIN Participants: 8%
 Distribution to Primary Care Professionals: 36%
 Distribution to Specialists: 32%
 Distribution to Other Providers: 4%
Portion invested in redesigned care processes/resources 0%

Quality Performance Results

See the following pages for a summary by measure. (Pages 6-7)

Quality Performance Results

Quality Performance Results Table

Measure Number	Performance Measure	2012 reporting period		2013 reporting period		2014 reporting Period	
		ACO Performance Rate	Mean Performance Rate for all ACO's	ACO Performance Rate	Mean Performance Rate for all ACO's	ACO Performance Rate	Mean Performance Rate for all ACO's
ACO #1	Getting Timely Care, Appointments, and Information	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	78.56	80.13
ACO #2	How Well Your Doctors Communicate	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	91.40	92.39
ACO #3	Patients' Rating of Doctor	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	90.78	91.58
ACO #4	Access to Specialists	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	85.22	83.97
ACO #5	Health Promotion and Education	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	59.66	58.29
ACO #6	Shared Decision Making	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	75.98	74.60
ACO #7	Health Status/Functional Status	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	73.45	71.10
ACO #8	Risk Standardized, All Condition Readmissions	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	14.81	15.15
ACO #9	ASC Admissions: COPD or Asthma in Older Adults	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	1.26	1.08
ACO #10	ASC Admission: HF	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	1.47	1.19
ACO #11	Percent of Primary Care Providers Who Successfully Attested for the EHR Incentive Program Incentive Payment	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	65.52	76.71
ACO #12	Medication Reconciliation	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	70.87	82.61
ACO #13	Falls: Screening for Fall Risk	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	50.81	45.60
ACO #14	Influenza Immunization	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	55.03	57.51
ACO #15	Pneumococcal Vaccination	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	57.68	55.03
ACO #16	Adult Weight Screening and Follow-up	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	78.66	66.75
ACO #17	Tobacco Use Assessment and Cessation Intervention	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	96.16	86.79
ACO #18	Depression Screening	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	52.59	39.27

Quality Performance Results

Quality Performance Results Table

Measure Number	Performance Measure	2012 reporting period		2013 reporting period		2014 reporting Period	
		ACO Performance Rate	Mean Performance Rate for all ACO's	ACO Performance Rate	Mean Performance Rate for all ACO's	ACO Performance Rate	Mean Performance Rate for all ACO's
ACO #19	Colorectal Cancer Screening	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	67.88	56.14
ACO #20	Mammography Screening	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	71.98	61.41
ACO #21	Proportion of Adults who had blood pressure screened in past 2 years	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	62.20	60.24
ACO #22	Hemoglobin A1c Control (HbA1c) (<8 percent)	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	71.46	N/A
ACO #23	Low Density Lipoprotein (LDL) (< 100 mg/dL)	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	N/A	N/A
ACO #24	Blood Pressure (BP) < 140/90	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	76.39	N/A
ACO #25	Tobacco Non-Use	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	91.79	N/A
ACO #26	Aspirin Use	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	85.39	N/A
ACO #27	Percent of beneficiaries with diabetes whose HbA1c in poor control (>9 percent)	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	16.43	20.35
ACO #28	Percent of beneficiaries with hypertension whose BP < 140/90	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	73.46	68.02
ACO #29	Percent of beneficiaries with IVD with complete lipid profile and LDL control < 100mg/dl	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	N/A	N/A
ACO #30	Percent of beneficiaries who use Aspirin or other antithrombotic	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	89.96	80.79
ACO #31	Beta-Blocker Therapy for LVSD	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	92.13	82.71
ACO #32	Drug Therapy for Lowering LDL-Cholesterol	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	N/A	N/A
ACO #33	(ACE) Inhibitor or (ARB) Therapy for Patients with CAD and Diabetes and/or (LVSD)	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	<i>Not in Operations</i>	83.90	N/A

For more information on how to interpret scores on the above quality performance measures, see <https://www.cms.gov/Medicare/Medicare-Fee-for-Service-Payment/sharedsavingsprogram/Downloads/MSSP-QM-Benchmarks.pdf>